



Cofund

Conseils pour le montage de vos projets

23/05/2014



Contacts et documents utiles

- Les cellules Europe et le PCN
- Le programme de travail
- Le guide du proposant
- Le portail du participant : nouvelles règles pour la soumission des propositions



Ecriture et dépôt du projet

- Les formulaires A : la partie administrative
- Les formulaires B : le projet scientifique : une limitation à 30 pages
- Le portail du participant
- Dépôt à une date et à une heure précise programme de travail



Excellence	Impact	Mise en œuvre
<p>La qualité du processus de sélection / de recrutement pour les chercheurs (transparence, composition et l'organisation de comités de sélection, d'évaluation critères, l'égalité des chances)</p>	<p>Amélioration des ressources humaines liées à la recherche et l'innovation, des compétences et des conditions de travail afin de permettre à chacun de réaliser son potentiel et de s'ouvrir de nouvelles perspectives de carrière</p>	<p>Cohérence globale, efficacité et pertinence du programme de travail</p>
<p>Qualité des thématiques de recherche offertes par le programme en termes de science, d'interdisciplinarité, d'intersectorialité et du niveau de la mobilité transnationale</p>	<p>L'impact du programme sur l'alignement des pratiques au sein des organisations par rapport aux principes énoncés par l'Union européenne en ce qui concerne le développement des ressources humaines dans le domaine de la recherche et de l'innovation</p>	<p>Conditions de nomination des chercheurs</p>
<p>Qualité du développement professionnelle et des formations, entre autres la supervision, la formation dans des compétences transférables</p>	<p>Efficacité des mesures proposées en termes de communication et de diffusion des résultats du programme</p>	<p>Capacité du participant à mettre en œuvre le programme</p>

50%

Pondération

30%

20%



- Evaluation scores will be awarded for each of the criteria, not for their individual elements
- Each criterion scored **from 0 to 5** - decimal points will be given:
 - **0 - The proposal fails** to address the criterion under examination or cannot be judged due to missing or incomplete information
 - **1 - Poor.** The criterion is addressed in an inadequate manner, or there are serious inherent weaknesses.
 - **2 - Fair.** While the proposal broadly addresses the criterion, there are significant weaknesses.
 - **3 - Good.** The proposal addresses the criterion well, although improvements would be necessary.
 - **4 - Very good.** The proposal addresses the criterion very well, although certain improvements are still possible.
 - **5 - Excellent.** The proposal successfully addresses all relevant aspects of the criterion in question. Any shortcomings are minor.
- Total score subject to a **threshold of 70%**



EVALUATION SUMMARY REPORT

Proposal Nr :	234794	Acronym :	YorEka
Scientist in Charge Name :	Duncan Bruce		
Instrument :	FP7-PEOPLE-IIF-2008	Scientific Panel:	CHE
Title :	New Heterocyclic Liquid Crystals		

Overall score (Threshold : 70)	84.6
Has the proposal passed all numerical thresholds?	Yes

1. Scientific quality of the project (Weight 25/ Threshold 3) Mark (out of 5)

<p><input checked="" type="radio"/> Strengths:</p> <p>- Project deals with the development of future LCP materials important in applications such as home screens, displays etc. The approach used to prepare new materials is innovative and totally new. Relevant but challenging synthetic routes are given.</p> <p>- The project is multidisciplinary including synthesis, coordination chemistry and various analysis and characterization methods.</p> <p>- Methodology is well defined and appropriate.</p> <p>- Host and supervisors have very good background in the field.</p>	<p>4.4</p>
<p><input checked="" type="radio"/> Weaknesses:</p> <p>- Correlation between new materials and practical applications have not been sufficiently clarified in state of the art section.</p>	



GUIDE FOR APPLICANTS

Marie Skłodowska-Curie Actions

Co-funding of Regional, National and International Programmes (COFUND)

Call identifier: H2020-MSCA-COFUND-2014
Deadline: 02/10/2014 at 17:00:00
(Brussels local time)

Date of publication: 10/04/2014
Version Number: 2014.1



Points généraux

Un projet cofund, c'est :

- 1) Un processus de sélection,
- 2) Un processus de recrutement,
- 3) Une action Marie Skłodowska Curie (recherche et formation d'excellence)

Charte du chercheur européen et code de conduite pour le recrutement

Vigilance accrue et traitement de l'égalité Homme/femme

Un projet cofund, c'est :

- 1) Une action mono bénéficiaire avec une possibilité de partenaires (finisseur ou pas)
- 2) Une action ouverte à tous les acteurs académiques ou non

Lettre d'engagement

Précision sur les responsabilités



Doctoral Programmes

Fellowship Programmes

Renforcer les compétences en suivant les 7 règles de l'IDP :

- 1) Recherche d'excellence
- 2) Conditions de travail et d'emploi attractive,
- 3) International,
- 4) Intersectoriel,
- 5) Interdisciplinaire
- 6) Acquisition de compétences complémentaires
- 7) Qualité des programmes

Les chercheurs doivent être embauchés dans un programme Doctoral (diplôme conjoint ou en cotutelle)
Une attention sur mentoring et supervision
Secondement dans le milieu non académique

Pas de prédéfinitions des sujets,
Choix du sujet et du laboratoire
Mobilité équivalente à celle des MSCA
Avoir des dates de dépôts et de sélection claires (4 max)

Système de sélection ouvert, transparent, non discriminatoire, basé sur le mérite, ...



Points généraux

Un projet cofund, c'est :

- 1) Une recherche d'excellence soit très large, soit centrée en accord avec des priorités, ex : RIS3
- 2) Des chercheurs ouverts sur le monde
- 3) Des projets de 36 à 60 mois avec une valeur ajoutée EU
- 4) Recrutements de chercheurs avec la règle de mobilité
- 5) Recrutements avec un contrat de travail (sauf exception national)



ATTENTION :

- 1) aux formalismes (nb de pages, etc.)
- 2) aux aspects éthiques
- 3) à la non phase de négociation



COFUND Key Points

Common features

- One single beneficiary from an EU Member State or Associated Country, filling the A Forms electronically and submitting the proposal Part B.
- Possibility to add as many partner organisations as relevant for the programme, from any country in the world. Partner organisations, which contribute to the programme funding, must provide a letter of commitment to be added to the Part B proposal.
- Eligibility of researchers applies at the time of recruitment/relevant deadline.
- Researchers must be offered employment contracts or other direct contracts with equivalent benefits, including full social security coverage. Fixed-amounts fellowships would only be allowed in exceptional cases, where the national law would prohibit employment contracts.
- Trans-national *mobility* rule applies to all researchers supported, unless otherwise clearly specified and explained in the proposal, for existing programmes.

Doctoral Programmes

- Programmes aim at the selection of Early-Stage Researchers as **doctoral** candidates.
- Selection of researchers must follow an open, transparent, merit-based, impartial and equitable procedure.
- Vacancies must be internationally advertised and published.
- Appointment of researchers corresponding to typical time needed to complete a PhD in the corresponding country.
- Candidates to the programmes should be given freedom to choose among research projects of their preference.

Fellowship Programmes

- Programmes aim at the selection of Experienced Researchers.
- Fellowships must be granted via regular calls for proposals, internationally advertised and published, with fixed deadlines or regular cut-off dates (max. 4 per year).
- Selection of researchers must follow an open, transparent, merit-based, impartial and equitable procedure, based on international peer review.
- Typical appointment of researchers: from 12 to 36 months.
- Candidates to the programmes should be able to submit proposals, with the freedom to draft their research project and to choose in which host organisation they wish to carry out their research work.

NB

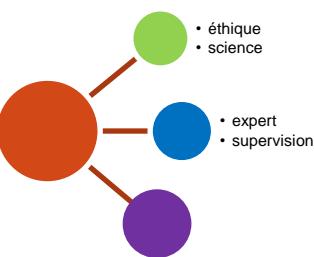
- Programmes tend to have a total duration of 60 months (i.e. the maximum duration).
- Each application can only cover one of the two types of programmes. In case applicants would like to apply for both DP and FP, two separate applications must be submitted.
- Note that under H2020, there will no longer be a phase of project negotiation. Evaluators will therefore not make recommendations for improvements. This implies that proposals must clearly conform with the requirements of the scheme (e.g. open and international publication, free choice of topic and host etc.) to be evaluated positively.

1. Excellence

1.1 Quality of the selection/recruitment process for the researchers

1.1.1 Transparency of the selection process for the fellows under the programme

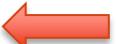
- Dissemination of the calls in appropriate ways;
- Information provided to the applicants (e.g. conditions of the Fellowship, host institution, **evaluation** process, results, Redress/appeal, etc.);
- Eligibility criteria and application requirements;
- Any other relevant point.



Revues int., colloque, euraxess,
revues internes, adaptés à la cible...



User friendly...



Pensez au GA...



Clair et efficace...



Conflit d'intérêt...



Avez-vous la capacité...



Montrez que vous respectez les règles nationales,
quelles solutions avez-vous en interne...



Moyenne, médiane, à distance...

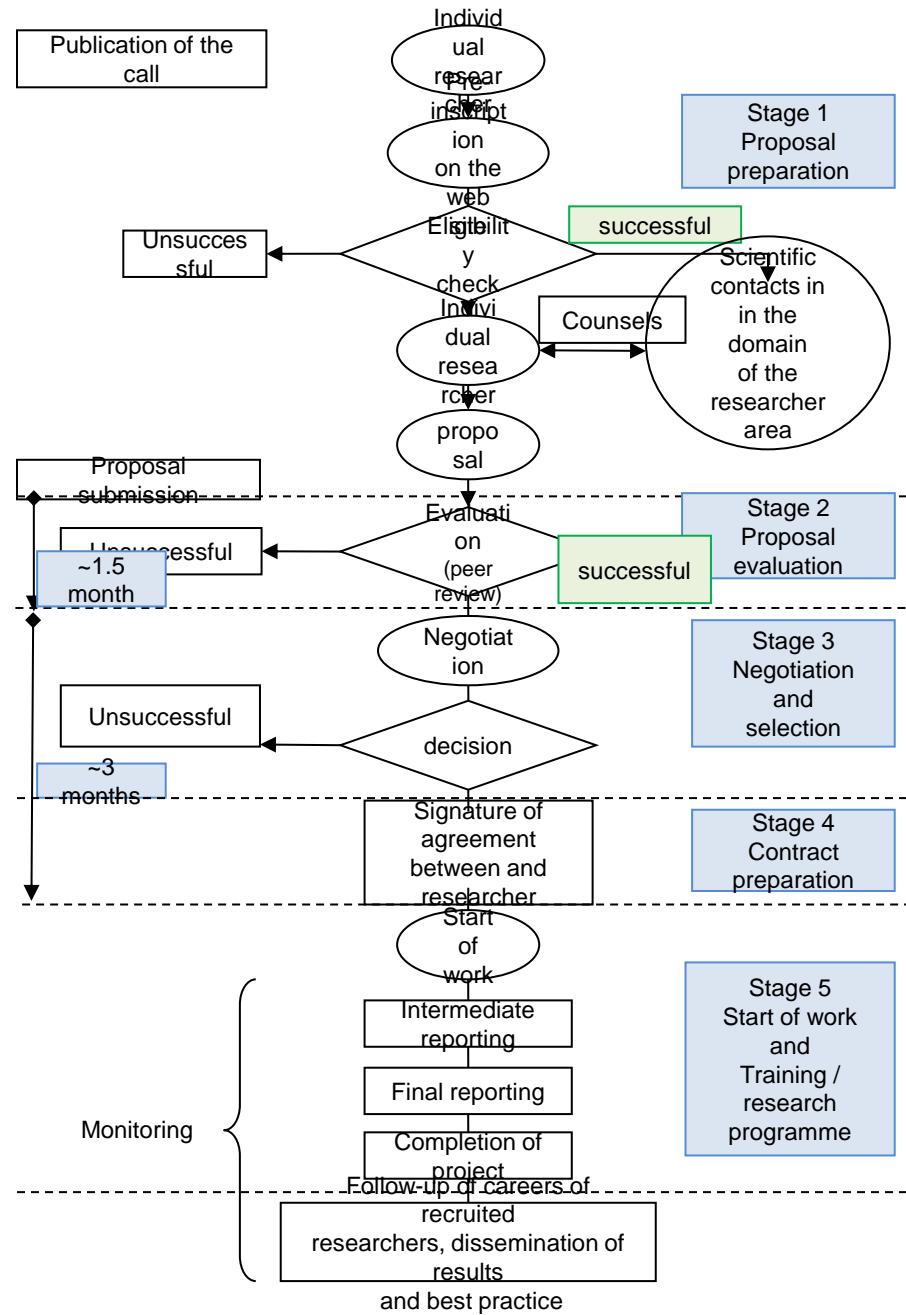


1.1.3 **Evaluation** Criteria

- Criteria/sub-criteria for the selection of fellows;
- Any other relevant point (scoring, thresholds, etc.).

1.1.4 Equal opportunity

- Measures the programme takes to ensure equal opportunities (e.g. gender balance, career break, etc.);
- Any other relevant point.





1.2. Quality of the research options offered by the programme

Choix scientifiques...



- Excellence of the research programme;
- Quality of the research options in terms of the **triple "i" dimension** (inter-national mobility, inter-sectoral exposure, and inter-disciplinarity).

1.3. Quality of career guidance and training

1.3.1 Supervision arrangements

- Specific mentoring or support schemes in place to support career development (**this section is of special importance for the doctoral programmes**);

- Any other relevant point.

1.3.2 Training

- Training on skills within **the chosen discipline and/or to gain new skills**;
- Support and/or additional training in **non-research oriented transferable skills**;

- Any other relevant point.

2. Impact

2.1 Enhancing research- and innovation-related human resources, skills and working conditions to **realise the potential of individuals and to provide new career perspectives impact** of programme on enhancing human resources on regional, national or international level;

- Enhancing skills, working conditions and career perspectives of participating researchers;**

Hiérarchiser l'information.
Montrer la cohérence





Ré application se justifie
sur des choix RH...

2.2 Impact of the programme on aligning practices at participating organisations with principles set out by the EU for the human resources development in research and innovation



- How does the programme contribute to the implementation of principles set out by the EU for the human resources development in R&I (**such as Charter & Code**, Principles for Innovative Doctoral Training for DP) at the participating organisations (beneficiary, partner organisations);
- For applicants having benefited from COFUND under FP7: explain the differences with the earlier grant and how the new proposal will help further alignment of practices with principles set out by the EU for the human resources development **in R&I**;
- How does the programme contribute to the overall objective and expected impact of COFUND as specified in the Work Programme;

2.3 Effectiveness of the proposed measures for communication and results dissemination of the programmes



- Communication, results dissemination, and public engagement strategy of the programme;
- Intellectual Property Rights issues (if relevant);

Fête de la science, journaux,
intervention...



Outreach activities

- The primary goal of the Outreach Activities is to create awareness in the general public about the research work performed and its implications for the citizens : Utilité du financement public de la recherche à l'échelle du citoyen.
- The outreach activities plan submitted by each applicant will be assessed during the evaluation of proposals.
- The type of outreach activities can be freely chosen by the applicants and could, for example, include press articles or exposing students from primary and secondary schools or universities to science, research and innovation in order to develop their motivation to embrace research careers.



Outreach activities

Examples

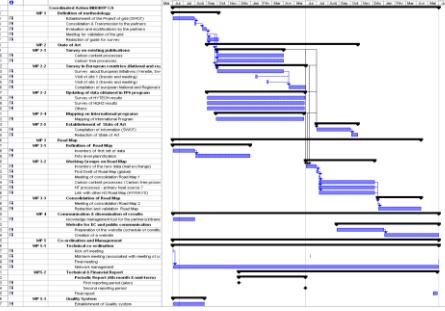
Pour le grand public :

- Articles dans la presse notamment la presse locale
- Wikipedia
- Conférences ouvertes au secteur privé / à la société civile
- Journées portes ouvertes des laboratoires
- Café scientifique, Fête de la Science, nuit des chercheurs, Festivals Scientifiques
- Films d'animation / vidéo vulgarisant les résultats du projet avec diffusion sur YouTube / Dailymotion
- Conférences relayés sur le canal iTunes U de l'établissement

Outils de dissémination au sein de l'établissement :

- Le boursier va travailler étroitement avec le service de communication et le service numérique afin de diffuser le plus largement possible les résultats du projet (et ce dès l'obtention de sa bourse !)
- Diffusion sur le site web et les actualités

Visites d'écoles et interventions en master



3. Implementation

3.1 Overall coherence, effectiveness and appropriateness of the work plan

- Describe the management plan of the programme and the resources;** include a timeline or Gantt chart giving an overview of at least the:

- o Expected start and end date of the project (number of months);
- o Number of Calls;
- o Opening /Closing date of the Call(s);
- o Number of fellowships offered per call;
- o Evaluation timeline;
- o Expected/planned start/end date of researchers' appointments.
 - Justifications of the estimated programme budget including the **requested co-funding contribution**;
 - Financial management and risk management/contingency plans of the programme;

3.2 Appointment conditions of researchers

- Amounts that will be provided for the benefit of the researcher (e.g. living, mobility, travel and family allowances) and **for the organisation that is hosting the researcher (contribution to research costs, training costs, overheads)**;

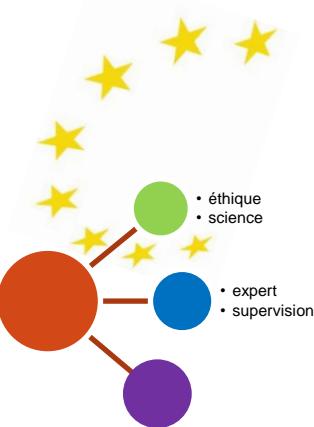


- Working conditions, institutional administrative support, and available Services/facilities;
- Employment conditions, including statutory working practices, social security coverage and social benefits;
- Alignment of working conditions proposed within the regional and/or national and/or sectoral context;



Carte orange, CE, cantine...

Rappeler le droit Fr...



3.3 Competence of the participant to implement the programme

- Overview of the staff responsible for the implementation of the programme, description of the administrative resources, and, if known, description of partner organisations contributing / hosting the researchers;
- Application documentation, with particular view to accessibility and usability;
- Support offered to candidate researchers during the application/recruitment/implementation;
- For participants having benefited from COFUND under FP7: provide evidence for the quality of the earlier grant (e.g., if possible, by external evaluations);

Audit,...



Ne pas oublier les tableaux et la partie éthique

Deliverable No	Deliverable Name	Nature	Delivery Date

Cost categories	EU contribution (EUR / person-month)	Total cost =] resources (EUR / person-month)	Milestone			
			Milestone Number	Milestone Name	Estimated Date	Means of Verification
Living allowance	1 855 (for ESR)* 2 625 (for ER)*	***				
Mobility allowance**	N/A	***				
Family allowance**	N/A					
Travel allowance**	N/A					
Research costs**	N/A					
Other (training, etc.) **	N/A					
Management	325					
Overheads**	N/A					



💡 Ecrivez un texte simple et concis en paragraphes

💡 **Documentez votre projet** et soyez précis : ne dites pas “Selected candidate will participate in many international projects”. Dites lesquels !

💡 Utilisez des verbes d’actions précis “We established / we identified / we demonstrated / we initiated / we were awarded / the results identified was for the first time in this area ...”

💡 Ayez une vue intégrée de votre Programme : par ex. “more than 200 international experts composed our panels, we can quote : ...“



Exemple

Style narratif

I proposed a technology to measure DNA by (nature 2001). This method is now a standard.... Using this technology, I performed function analysis of DNA in prophase and metaphase. I proved their was a direct link between normal cells and cancerous cells (science 2004). This was a real novelty for the detection off... In collaboaration with Dr House ([Princeton Plainsboro](#) hospital), a new diagnostic was elaborated (lancet 2007)

Style factuel

I was the first to propose a technology to measure DNA by This method is now a standard (nature 2001, **citation 35**). I validated the use of this technology, in prophase and metaphase cell. I proved their was a direct link between normal cells and cancerous cells (science 2004). This was a real novelty for the detection off ... **With a big impact for patient and a scientific success**(Lancet 2007), I **developped a new diagnostic in collaboration** with Dr House (chief of the diagnostic service of [Princeton Plainsboro](#) hospital, **nobel prize** winner, ...).

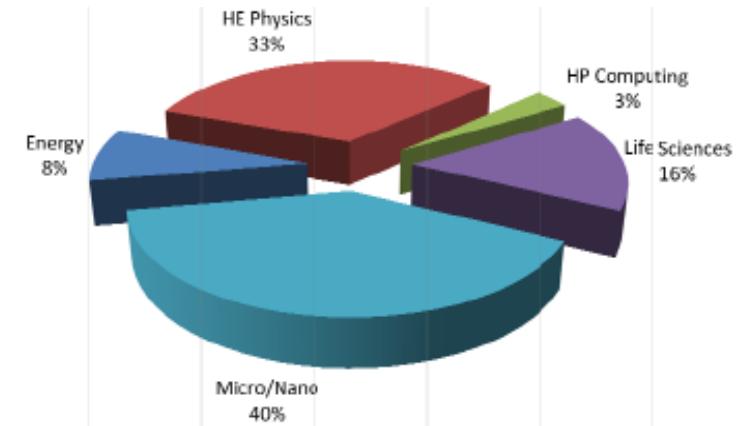


L'Abstract et le titre sont très importants.

- ▶ stimulent (ou pas) l'envie des évaluateurs à vous lire !
- Choisir un titre clair et court qui reflète votre sujet et votre approche
- Choisir un acronyme “sexy”, court (pas plus de 20 caractères) & parlant (<http://acronymcreator.net/>)
- Ecrire un abstract clair, concis,. Quelle est votre idée, votre objectif, votre méthode? Pas de blabla général
- Seul le Co financement de la CE permet de faire votre projet pourquoi ? Et pourquoi maintenant?



- Réaliser un diagramme de Gantt ;
- Décrire les résultats intermédiaires (milestones) et les principaux ouput ;
- Faire des schémas





- + Commencez tôt, cela prend plus de temps que prévu !
- + Réfléchissez dès maintenant
- + Etudiez tous les docs importants
 - ▶ Work Programme
 - ▶ Guide for Applicants
 - ▶ C & c
- + Etudiez en particulier les critères d'évaluation
- + Utilisez le “template”
- + attention le site est souvent surchargé au dernier moment



thank you

merci

kitos

danke

ddiolch i ch

děkuji

ありがとう

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multumesc

Ви благодарам

obrigado

спасибі

асъи

tack

Dank u

hvala vam

grazie

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ধন্যবাদ

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Tapadh leibh

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Dakujem

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благодаря

trúbarez



❖ Objective

- to stimulate regional, national or international programmes to foster excellence in researchers' training, mobility and career development

Scope

- Co-funding **new or existing regional, national, and international programmes** to open up to, and provide for, international, intersectoral and interdisciplinary research training, as well as transnational and cross-sector mobility of researchers at all stages of their career
- *Possibilities of synergies with structural funds*
- Doctoral Programmes (for ESR) and Fellowship Programmes (for ER)
- Researchers to comply with the **mobility rules** of the MSCA
- Minimum support for researchers: **3 months**
- Implemented by a sole beneficiary

Expected Impact

- to exploit **synergies** between European Union actions and those at regional, national, and international level, and **leverage funding**



- Mono-beneficiary
- Legal entities established in MS or AC or international European interest organisations that fund or manage doctoral programmes or fellowship programmes for researchers



**Doctoral
Programmes**



**Fellowship
Programmes**





Doctoral Programmes

- Training follows the EU **Principles on Innovative Doctoral Training**.
- Collaboration with a wider set of partners, including from the non-academic sector, which may provide hosting or secondment opportunities or training

Fellowships Programmes

- Regular **selection rounds** following **fixed deadlines** or regular cut-off dates allowing a **fair competition** between applying researchers.
- The **selections** should be based on **open, widely advertised competition, with transparent international peer review** and selection of candidates on merits.
- Mobility types may be similar to the ones supported under Marie Skłodowska-Curie.
- Limitations regarding the researchers' **origin and destination** should be avoided

Proposed programmes are encouraged to cover all research disciplines



Marie Skłodowska Curie Actions	Research unit cost [person/month]***	Institutional unit cost [person/month]
COFUND	Early-stage researchers	3 710
	Experienced researchers	5 250

*** These unit costs will be subject to a co-funding rate of 50%

The living and mobility allowances provided by the programmes for the benefit of the researchers

- recruited under an employment contract shall in no case be lower than EUR 2 597 (ESR) and EUR 3 675 (ER);
- recruited under a status equivalent to a fixed-amount fellowships shall in no case be lower than EUR 1 298.50 (ESR) and EUR 1 837.50 (ER).



Academic sector

- Public or private **higher education** establishments awarding academic degrees
- Public or private ***non-profit research organisations*** whose primary mission is to pursue research
- International European interest organisations

Non-Academic sector

- Any **socio-economic actor** not included in the academic sector



Beneficiaries : signatory to the agreement

- Full partners with complete **responsibility** for executing the programme
- Contribute directly to the implementation of the research training programme by **appointing**, supervising, hosting and training researchers.
- May also provide secondment opportunities

Partner Organisations : non-signatory to the agreement

- Provide **trainings** and **hosting** researchers during secondment
- **Do not employ the researchers** within the project
- Shall include a **letter of commitment** in the proposal to ensure their real and active participation



Early Stage Researchers

- Shall at the time of recruitment (ITN, COFUND) or secondment (RISE), be in the **first four years** (full-time equivalent) of their research careers and have not yet been awarded a doctoral degree

Experienced Researchers

- Shall, at the time of the relevant deadline for submission of proposals (IF), recruitment (COFUND) or secondment (RISE), be in **possession of a doctoral degree** or have at least **four years of full-time equivalent research experience**

Nationality, residence

- Global fellowships and Reintegration panel in IF are open to **nationals** or **long-term residents** of EU Member States and Associated Countries.
- Long-term residence means a period of full-time research activity of **at least 5 consecutive years**



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The European Commission Research & Innovation logo, featuring the European flag and the text "RESEARCH & INNOVATION".

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- Research infrastructures

Industrial Leadership

- Leadership in enabling and industrial technologies(LEIT)
- Access to risk finance
- Innovation in SMEs

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Type Proposal Tender

Status Open Closed Forthcoming

Sort by Title Call Id Publication Date Deadline Date

Excellent Science
Marie Skłodowska-Curie Research and Innovation Staff Exchange (RISE)
H2020-MSCA-RISE-2014
Pub.Date: 11/12/2013 Deadline: 24/04/2014

Excellent Science
Trans-national cooperation among Marie Skłodowska-Curie National ...
H2020-MSCA-NCP-2014
Pub.Date: 11/12/2013 Deadline: 02/04/2014

Excellent Science
European Researchers' Night (NIGHT)
H2020-MSCA-NIGHT-2014
Pub.Date: 11/12/2013 Deadline: 04/03/2014

Excellent Science
MARIE SKŁODOWSKA-CURIE ACTION: INNOVATIVE TRAINING NETWORKS (ITN)
H2020-MSCA-ITN-2014
Pub.Date: 11/12/2013 Deadline: 09/04/2014

In addition to the search facilities, the full list of H2020 Calls can be found [here](#).

HORIZON 2020
LE PROGRAMME DE RECHERCHE ET
D'INNOVATION DE L'UNION EUROPÉENNE

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RÉPUBLIQUE FRANÇAISE



- Proposals are allocated to one of the eight main evaluation panels:
 - Chemistry (CHE)
 - Social Sciences and Humanities (SOC)
 - Economic Sciences (ECO)
 - Information Science and Engineering (ENG)
 - Environment and Geosciences (ENV)
 - Life Sciences (LIF)
 - Mathematics (MAT)
 - Physics (PHY)
- In ITN, **separate multidisciplinary panels** will be created for EID and the EJD
- In IF, separate multidisciplinary panels will be created for the Career Restart Panel (CAR) and the Reintegration Panel
- COFUND evaluation will be organised in two different panels: Doctoral programmes and Fellowship programmes



- 1 - Choose the right call, the right area, consult NCP (eligibility)**
- 2 - Respect conditions (participants, full time, budget, etc.)**
- 3 - Show european dimension (scale, populations, cooperations)**
- 4 - Develop perspectives (synergies, future...)**
- 5 - Choose the right duration of your project in line with the objectives**
- 6 - Have a strong partnership (host/you), complementarity, time**
- 7 - Plan research and Training**
- 8 - Have a workprogramme : use Gantt chart**
- 9 - Mention interdisciplinarity, intersectorality**
- 10 - Describe carefully the methodology (advantages/difficulties)**
- 11 - State of the art should be accurate**
- 12 - Choose a problem-solving approach**
- 13 - Choose clear and measurable objectives**
- 14 - Insist on the innovative part of your project**



- 15 - Plan research and Training : show the training capacities**
- 16 - Argue about your career (leadership, maturity...)**
- 17 - Choose an effective mobility (genuine)**
- 18 - Underline your major publications**
- 19 - Underline the perfect appropriateness of your profil and the project**



- 20 - Integrate training about equipments, new tools, new softwares**
- 21 - Take part in internal seminars, workshops, summer schools, ...**
- 22 - Participate to dissemination of scientific culture**
- 23 - How to answer research calls**
- 24 - Financial training + management**
- 25 - Complementarity skills
(communication, Intellectual property, management...)**
- 26 - Intersectoral (public/private) relation, employability**
- 27 - Launch new collaborations**



- 28 - Choose a well known laboratory, with a good reputation**
- 29 - Choose a well known supervisor**
- 30 - Choose an institution with a high level of quality**
- 31 - Underline the main achievement of your host laboratory
(patents, publications, number of PhD, contracts, international projects...)**
- 32 - Describe carefully the infrastructure/equipments...**



33 – Describe the management of the project

34 - Describe responsibilities (who do what)

35 - Anticipate resolution of conflicts, organise communication (meetings)

36 - Organise your budget (even with flat rate) :

37 - Resources : environment, infrastructures

38 - Expenses : summer schools, conferences, consumables

39 - Describe host institution (library, equipments, C&C...)

40 - Describe type of contract (justify stipend)



41 - Interest of your mobility (for you, for the lab, etc.)

42 - Describe synergies (societal challenges)

43 - Describe the European “added value”

44 - Link your research with European policies

(ex: green papers, recommendations...)

45 - Propose outreach activities

(ex: Science week, researchers night)

46 - Propose links with students, with medias



- 47 - Respect the number of pages for each part**
- 48 - Write in English and in good English (concision, accuracy)**
- 49 - Take care of the format (diagrams, tables, bold...)**
- 50 - Avoid redundancies**
- 51 - Give easy access to the information (numbers, tables, references...)**
- 52 - Read all documents : guides, guidelines for evaluators...**
- 53 - Write with the help of the supervisor and host institution**
- 54 - Take time for Abstract and keywords**
Think as if you were the evaluator
(3 persons, interdisciplinarity/intersectoriality of the panel...)
- 55 - Evaluators are from all over Europe and beyond**
(Forget national codes)
- 56 - Take care of the criteria, weighting, threshold, success rates...**
- 57 - Give your proposal to read**
- 58 - Find an accepted project**