

### Space research

#### Horizon 2020 'Draft' Work Programme 2014-2015

**Space Information day** PARIS, 5 Dec. 2013

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## SPACE Programmes and Research



## MMF - Multiannual Financial Framework 2014-20120





~ 1.400 M€





#### New programme

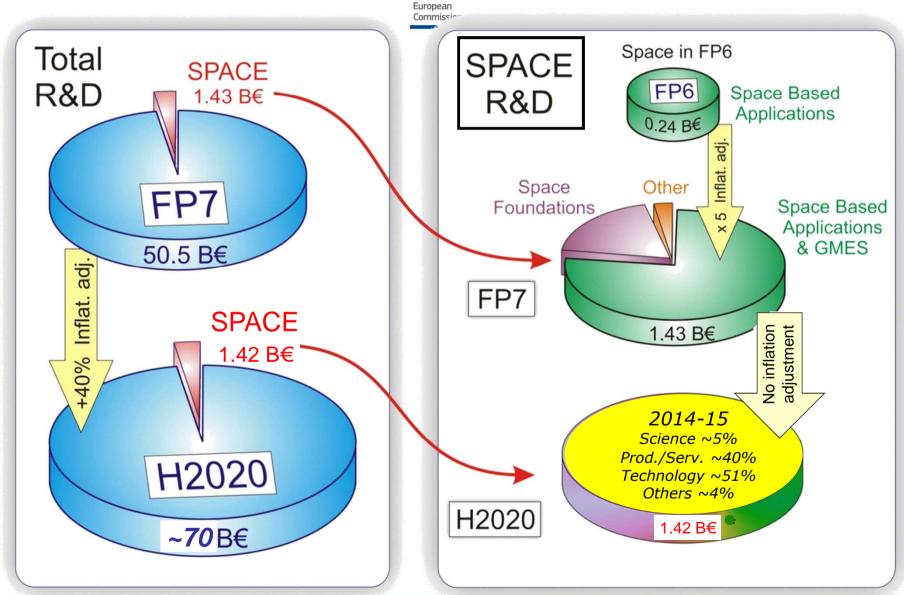
Protection of Space Assets (Space Surveillance and Tracking)



## FP7 / SPACE

# *From FP6 → FP7 → H2020*







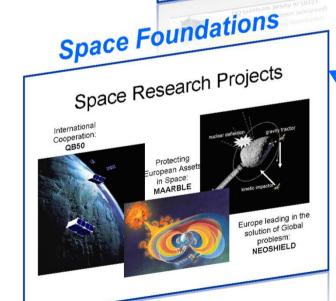
## Infrastructures



# Data for exploitation



# Applications & Services





Activities
developed
under the
FP7 / SPACE



# The R&D Projects in FP7 / Space



999 PROPOSALS submited in 6 CALLS

259 PROJECTS funded by EC with ~ 654 M€\*

2011 2010 2009 2007 RESEARCH Desire Beyond the S Let's embrace space Eye on Space Space Research projects under the 7th Framework Programme the 7th Framework Programme Space Research for Research the benefit of the citizens for Research 2<sup>nd</sup> Call 1st Call 3rd Call 4th Call 5<sup>h</sup> Call

Further information available ec.europa.eu/embrace-space

2013

# A view of the **Space Research Programme**

# HORIZ (1) N 2020



#### H2020



Horizon 2020 *The three pillars* 

~ 72.000 M€

~33 %

**Excellent Science** 

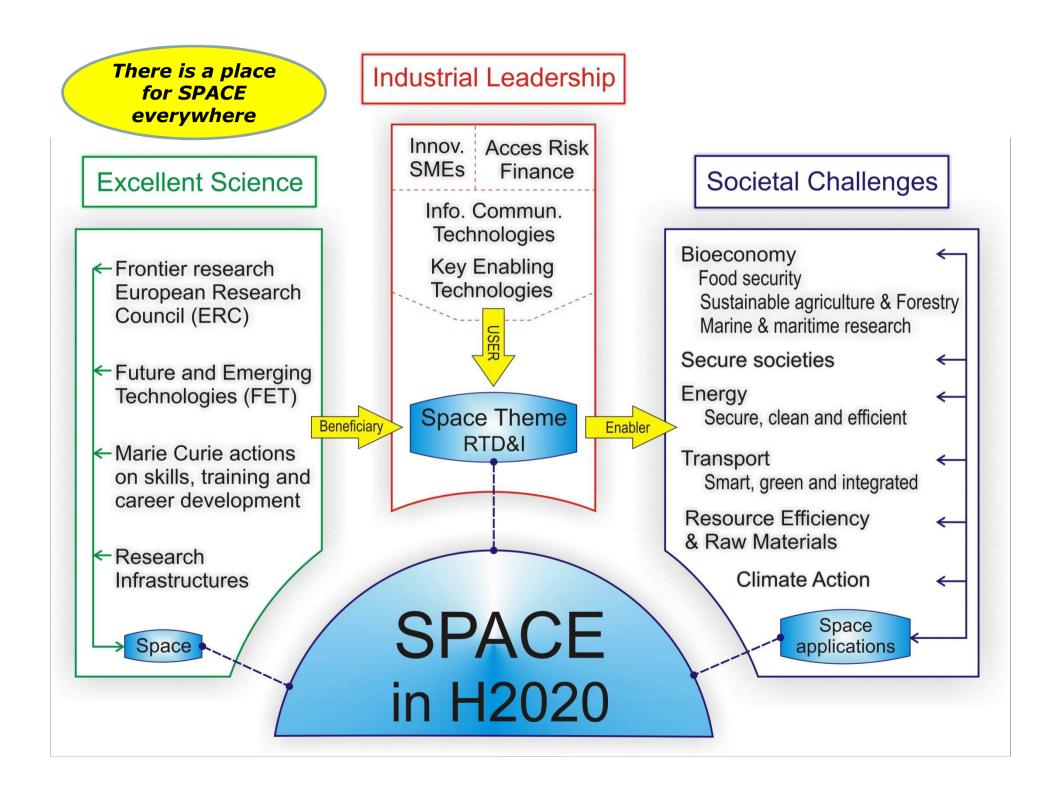
Industrial Leadership %

~43 %

Societal Challenges

There is a place for SPACE everywhere





#### Horizon 2020 / Space



#### Four objectives (Specific Programme)

Enhance competitiveness, non-dependence, and innovation of EU space sector

Enable advances in space technologies

Increase exploitation of space data

Enable participation in international space partnerships

- + relevant space applications under Societal Challenges
  - Transport, Climate, Security,.....

#### **H2020 / Space**



Relationship of Horizon 2020 to other Space R&D is clearly spelt out by EU Member States in the amendement to the Horizon 2020 regulation text:

In the field of space research, action at Union level will be carried out in conjunction with the space research activities of the Member States and European Space Agency (ESA), aiming at building up complementarity among different actors.



#### Work Programme

#### **Current state of Horizon 2020 Space**

1. "Pre-publication" on Europa web-site

http://ec.europa.eu/research/horizon2020

click "official documents"

2. Publication: 11 December 2013

3 "Two year" work programme: 2014 & 2015

2015 "indicative" at his stage – final decision in 2014

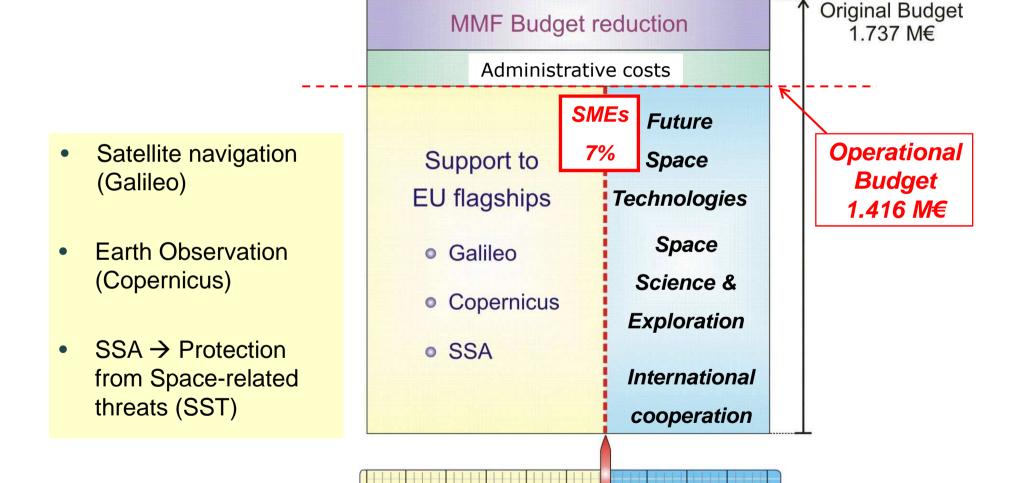
Call deadlines: 26 March 2014 (FIRST) and end of 2014 (SECOND)

# State of play of H2020 / Space



#### Main topics

100 %

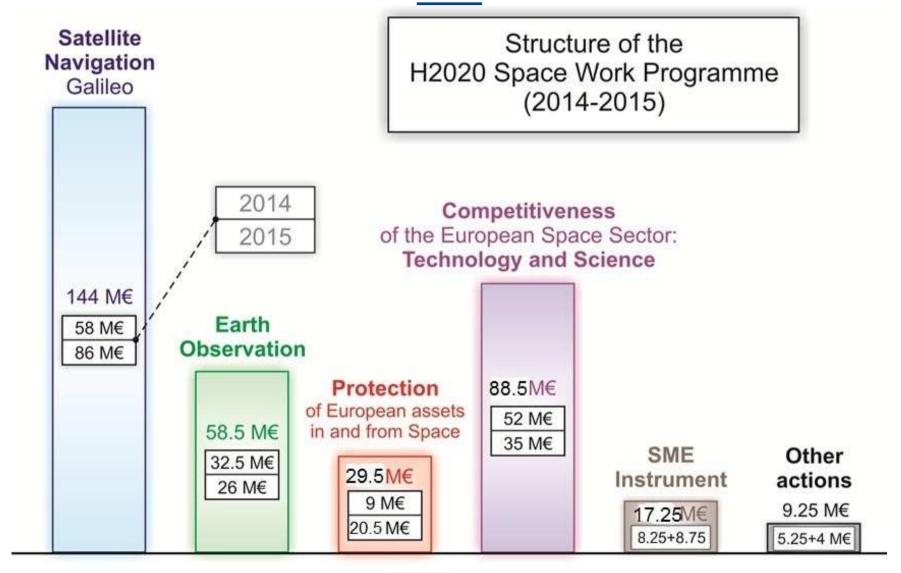


0 %

## LEIT → Leadership In Enabling & Industrial Technologies



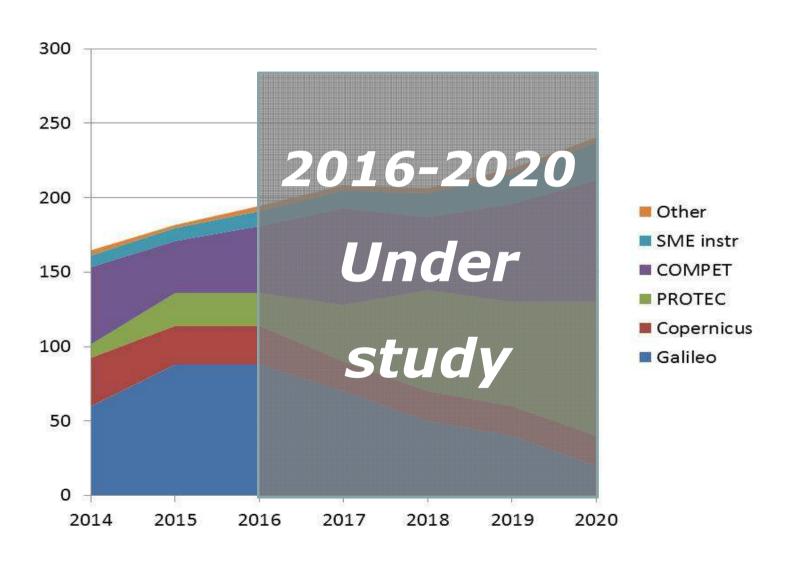
#### SPACE



# **Budget**Indicative Evolution



#### **Space 2014-2020**





## Galileo

2014-2015

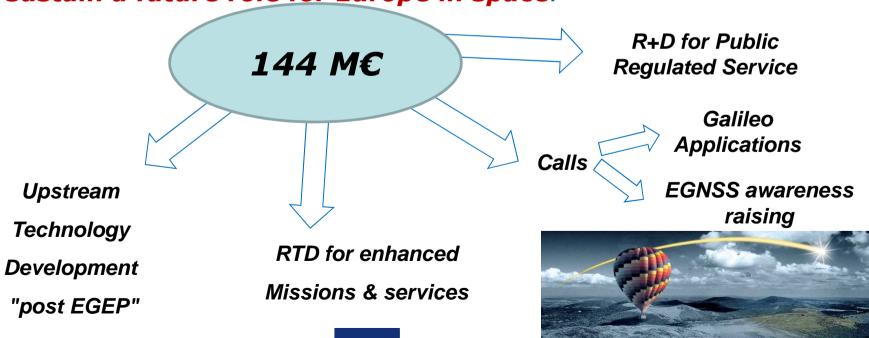


#### **European Global Navigation Satellite System**

Commission

Horizon 2020 Framework Regulation:

Union level action and investment in space research are required in accordance with Article 189 (TFEU), in order to maintain the competitive edge, to safeguard Union space infrastructures and programmes such as Copernicus and Galileo and to sustain a future role for Europe in space.



**Galileo applications** 

2014

**Galileo 1 - EGNSS applications** 

15-20 M€

**Galileo 2 - SME based EGNSS applications** 

5-10 M€

Galileo 3 - Releasing the potential of EGNSS applications through international cooperation

Main aim is to ensure that Galileo is going to be used in the future...

EGNSS offers various possibilities for the development of new space enabled applications based on continuous, real-time, reliable, accurate and globally available position, velocity and time.

The objective of all these 3 topics is to develop new and innovative GNSS-based applications.



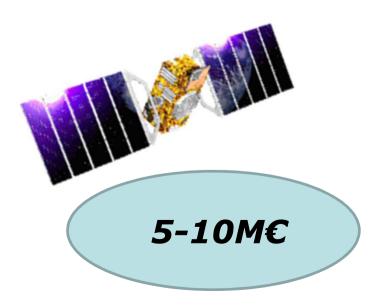


# Galileo 4 - EGNSS awareness raising, capacity building and/or promotion activities in and outside of EU

Awareness raising – knowledge and visibility of Galileo and EGNOS Capacity building – ability to benefit from services offered by Galileo and EGNOS

Promotion activities – actions aims at promoting the use of innovative GNSS applications

The overall objective of this action is to use various means to promote the use of Galileo and EGNOS inside and outside of the EU.



#### 2014: Activity 1



#### Other actions

# Research and Development activities related to Galileo Public Regulated Service (PRS)

#### Procurement topics:

- 1. Development of enabling technologies for PRS
- 2. Enabling the development of low-end PRS receivers

The overall objective of these procurements is to enable space-related technologies and the demonstrators for PRS applications.

20 M€ Procurement

# Galileo applications



#### 2015

Galileo 1 - EGNSS applications

10-15M€

Galileo 2 - SME based EGNSS applications

5-10M€

Galileo 3 - Releasing the potential of EGNSS applications through international cooperation

0-5M€

#### 2015 Activity 1



#### Other actions

# GNSS Evolution: R&D for enhanced mission and services

R+D to achieve the best performance from the EGNSS infrastructure and to reap the full benefits of the initial services (2014-2020)

- ★ Prospective research in advanced GNSS mission concepts
- ★ R&D for enhanced services
  - lonosphere modelling and prediction
  - Commercial service performance
  - Safety of Life Service, EU-US collaboration

**6M€**Procurement

★ R&D in GNSS signal evolution



#### 2015 Activity 2



#### Other actions

# **GNSS Evolution: infrastructure-related R&D activities**

Prepare for 2<sup>nd</sup> generation Galileo system

R+D to have European state-of-the-art and cost-effective technologies for the development of the next generation (>2020) Galileo system.

55 M€ ESA – Indirect Management

Transition from ESA framework..... EGEP

Horizon 2020 EGNSS RTD (framework)



### Earth Observation

2014-2015



# New ideas for Earth-relevant space applications

Scientific exploitation of existing and forthcoming European space infrastructure needs to be enhanced, by stimulating the emergence of novel ideas on what can be observed from space. Copernicus data are expected to provide improved data quality, coverage and revisit times, and increase the value of Earth Observation data for scientific work and future emerging applications.

- Development of new/emerging uses for Earthrelevant space-based data
- Could include a wide variety of Earth-relevant space-based data (e.g. remote-sensing data, gravity data, magnetic data, GNSS signals)
- > Mitigation test mission

10 M€





# **EO 2: Climate Change relevant space-based Data reprocessing and calibration**

The data from past remote sensing missions available either from European and non-European missions, must be made accessible in a way to establish seamless time series of similar observations, contributing to the generation of Climate Data Records across sensors and technologies over two decades and more.

*5,5 M€* 



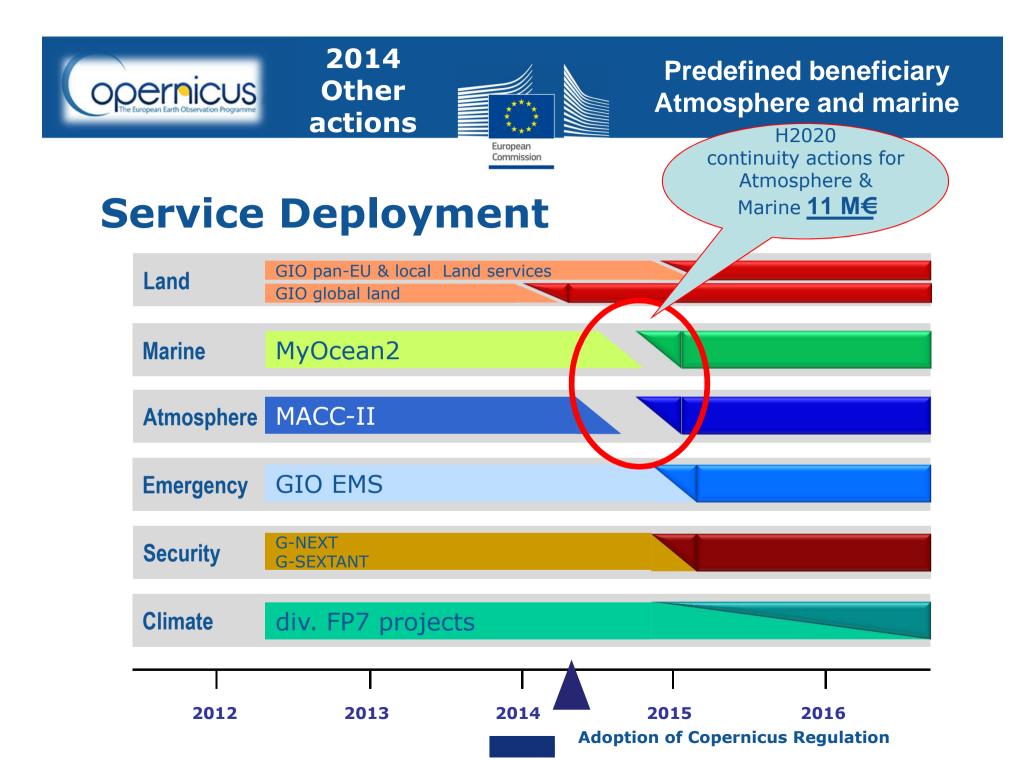
# Observation capacity mapping in the context of Atmospheric and Climate change monitoring

Space based remote sensing data have to be integrated with measurements taken at various places in the atmosphere. Efforts must be coordinated at national and international levels to optimise the use of existing in-situ measurements, the deployment of new measuring systems and the design of campaigns for calibration/ validation of remote sensing data. Research is needed to assess gaps in remote observation availability and approaches to define virtual observation constellations.

- > Gather the consensus of key players
- Foster advances in the consistency and crosscalibration of long-term measurements
- Better overview of uncertainty of available data to generate
   Climate Data Records

6 **M€** 





#### **Earth Observation**



EO 1: Bringing EO applications to the market

"Innovation actions (70%)"

10 M€

EO2: Stimulating wider research use of Copernicus Sentinel data

11 M€

EO 3: Technology developments for competitive imaging from space

5 M€



#### EO 1: Bringing EO applications to the market

It is essential that EO products and information generation are taken out of the research environment and products are put into the market. The outcome of this innovation project should be a commercial service platform, sustained by a production process capable to deliver to the user a product which is validated and accepted as a marketable product.

"Innovation actions (70%)"

10 M€



# **EO2: Stimulating wider research use of Copernicus Sentinel data**

Europe's investment in the Copernicus Sentinel satellites will provide Europe with an unprecedented source of operational satellite data. Data streams are expected to amount to several terabyte per satellite orbit, thereby delivering unprecedented temporal and spatial resolution and data continuity. To utilise the high scientific potential of the Sentinel data, stable and predictable access methods need to be developed, such as:

- > Efficient data retrieval from repositories
- Software for reading/transforming data for access by scientific users
- Data fusion (various Sentinels/contributing missions)
- Advanced visualisation techniques

11 M€





# EO 3: Technology developments for competitive imaging from space

Research should be undertaken to review the emerging fractionated observation system concepts. The required technology challenges as regards interfacing, formation flying, communication within the constellation or with ground stations are to be identified. Potential benefits for EO are to be examined.

5 M€



# Protection of European assets in and from Space

2014-2015

#### PROTEC 1 / 2



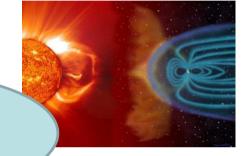
#### 2014

#### **Space Weather**

Exploratory work studying new ideas for data analysis and modelling of space weather with a view to enhancing the performance of space weather prediction

> Focus on international aspects

8 M€



#### Access technologies and characterisation for Near Earth Objects:

Account should be taken of complementary efforts currently in progress (UN Action Team 14, ESA's SSA and other national programmes, e.g. US, RU, Japan, China).

- Physical characterization & modelling (thermal properties, Yarkovsky drift, structure, reaction to impactor...)
- > Investigate feasible mitigation techniques
- Mitigation test mission

#### PROTEC - SST



# Other actions 2014

# Participation of the EU Satcen in the Space Surveillance and Tracking Service Function

#### **Objectives**

- contribute to the identification of the necessary functional elements of the SST service delivery function.
- assess the type of data and interfaces which could be made available to the various users
- contribute to the design of the SST at European level but also propose improvements which could be undertaken among the SST users.

Continuation of the STA and STEP projects in FP7 security classification

1 M€

Identified Beneficiary





PROTEC 1 - Passive means to reduce the impact of Space Debris

•safe de-orbiting and disposal

6,5 M€

#### **In OTHER ACTIONS**

Space surveillance and tracking (SST)

•Support to a consortium of MS preparing the SST support programme

2 M€

Identified Beneficiary

Improving the Performances of the SST at European Level

•actions to upgrade and develop new SST assets

12 M€

Identified

Beneficiary



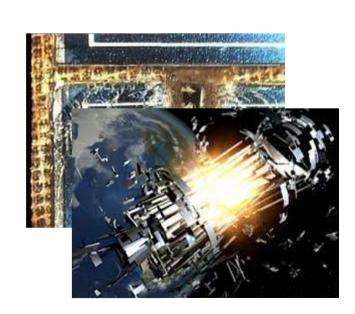
## Passive means to reduce the impact of Space Debris

To develop and test concepts and technologies needed for

- safe de-orbiting and disposal of space objects
- planned end-of-life de-orbiting or safe disposal of new satellites and launch vehicle's upper stages
- non-technical issues including legal issues should be considered.

Alignment with international and European guidelines and legal requirements.

6,5 M€



#### **PROTEC - SST**



# Other actions 2015

3. Space surveillance and tracking (SST)

 H2020 Contribution to a consortium of MS preparing the SST support programme (Commission proposal (COM (2013)107 final)

4. Improving the Performances of the SST at European Level

- action plan (including scope and priorities) for future EU research and innovation
- actions to upgrade and develop new assets which form the SST at European Level.

Additional funds from Copernicus and Galileo Consistent with the proposal for establishing an SST support programme (COM (2013) 107)

security classification

2 M€

Identified Beneficiary



12 M€

Identified

Beneficiary



## Competitiveness of the European Space Sector

Non-dependence & technology development 2014-2015



#### 2014-2015

## Technologies for European non-dependence and competitiveness

"Independence" would imply that all needed space technologies are developed in Europe.

"Non-dependence" refers to the possibility for Europe to have free, unrestricted access to any required space technology.

**The objective** of this action is to contribute to ensure European Non-dependence

A selection of the list of urgent actions for critical space technologies defined by the Joint EC-EDA-ESA Task Force will apply for this call

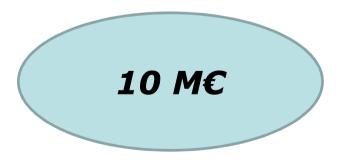


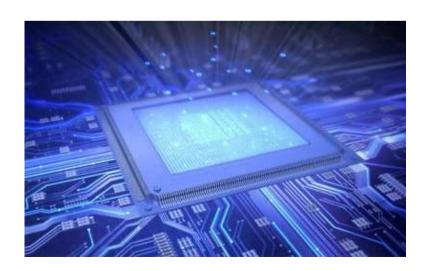


#### 2014

#### **Technologies for European non-dependence and competitiveness – Urgent Actions**

- 1) Application Specific Integrated circuits (ASCIS) for Mixed Signal Processing (U11)
- 2) Advanced thermal control systems (U2)
- 3) Space qualification of low shock non-explosive actuators (U1)
- 4) Alternative to Hydrazine in Europe (U5)
- 5) High density (up to 1000 pins and beyond) assemblies on PCB (U17)







#### **Technologies for European non-dependence and competitiveness – Urgent actions 2015**

- 1) Advanced materials and material technology for combustion chambers (U4)
- 2) Fiber Optic gyro (FOG) based Inertial Measurement Unit (U6)
- 3) Power amplification: Travelling Wave Tube (TWT) materials (U7)
- 4) Passive components (U13)
- 5) Active discrete components (U14)







#### 2014-2015

#### **Independent access to space**

All possible complementary technologies not overlapping with ongoing launcher developments. Proposals are expected in:

- Conventional launching systems
- Innovative systems to access to Space

**The objective** is to develop technology for relevant optimisation of the launch propulsion systems to foster the European capabilities of accessing space

2014 **8 M€** 





## Strategic Research Clusters - Call for Programme Support Activity (PSA)

- SRC: System of operational grants connected through to a roadmap designed by a separate consortium receiving a PSA grant
- As part of the application, PSA presents a WP for itself <u>and for SRC</u>
- During its 5-year life: identifies activities, delivers a detailed master plan, a plan for analysis and evaluation of results, a plan for the specific exploitation and potential use of SRC outputs, risk assessment and contingency analysis of the SRC
- COM remains responsible for calls for operational SRC grants to be included in future WP of Horizon 2020
- PSA
  - ≥3 partners from ≥3 member states or associated states
  - open to ESA participation
  - PSA partners may participate in operational calls (restrictions apply)

#### **COMPET 3**



## PSA for In-Space electrical propulsion and station keeping

Major advances in electric propulsion to guarantee the leadership of European capabilities at world level within the 2020-2030 timeframe in:

• Incremental advances in the development of **thrusters** (with an inorbit validation not later than 2023)

Promoting possible disruptive RTD in the field of in-space electrical

propulsion

The **final objective** of the SRC is to validate electrical thrusters during the SRC with a flight to be executed not later than 2023

Open for ESA participation
Consortium of ≥3 orgs from ≥3 countries

Programme Support Activity (PSA), for the future implementation of a Strategic Research Cluster (SRC)



#### **COMPET 4**



#### **PSA for Space Robotics Technologies**

- To enable major advances in space robotic technologies for future on-orbit satellite servicing.
- **The final objective** of the SRC in H2020 is to achieve an in-orbit demonstration of an autonomous system (at a significant scale) for on-orbit satellite servicing (not later than 2023), planetary surface exploration, debris removal, human-robotic partnerships

• Spin-off to Earth bound activities like under water and automotive

applications

Open for ESA participation
Consortium of ≥3 orgs from ≥3 countries

Programme Support Activity (PSA), for the future implementation of a Strategic Research Cluster (SRC)

4 M€

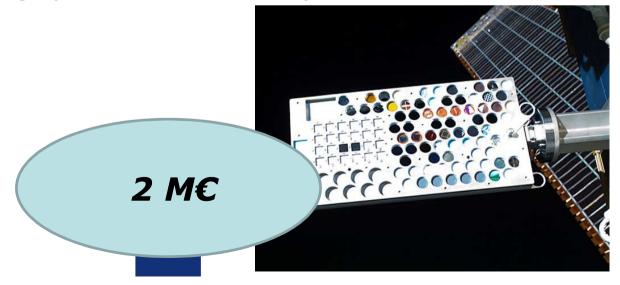
1PSA





#### In-Orbit demonstration/Validation (IOD/IOV)

- To make access to space possible for new technologies and innovations by means of IOD and/or IOV
- <u>The objective</u> of this topic is to motivate <u>studies</u> (~500 k€) to help define the envelope and the requirements for the implementation of affordable missions of IOD/IOV (in combination with the launching system to be selected) within the Horizon 2020





#### 2014-2015

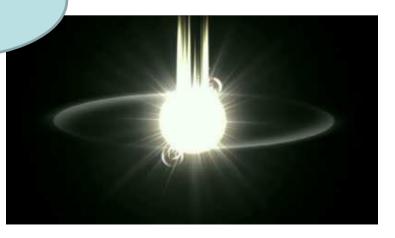
#### Bottom-up space technologies at low TRL

- Spinning-in of new Enabling Technologies (e.g. KETs) with TRL 1-3 to space systems up to TRL 4-5. 4 + 5 lines are targeted:
  - 2014 1) High-resolution imagery
    - 2) Radiation-hardened instrument components
    - 3) In-situ sensors/instruments of physical parameters
    - 4) Advanced satellite communications techniques
  - 2015 1) Energy storage
    - 2) Energy production
    - 3) Materials and structures
    - 4) Wireless power transmission
    - 5) Thermal management systems

cative 2015

7 M€

**Objective**: mobilising the incorporation of non-space actors (SMEs, R&D groups) into the space landscape







## Competitiveness of the European Space Sector

Space exploration & science 2014-2015



### 2014 COMPET 7 / 8

#### **Space Exploration – Life Support**

This call focus on closed loop regenerative support system technologies

Synergies between space and non-space sectors actors is expected. Participation from SMEs and academia is encouraged.

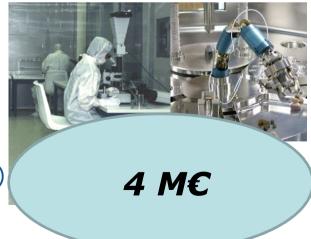
Open for ESA participation



## Science in context: sample curation facility and scientific exploitation of data from Mars

#### missions

- A) **Roadmap** for the implementation of a European extra-terrestrial sample curation facility (Moon, Mars, Asteroids)
- B) **Development of tools** for the exploitation Mars data for scientific research, **and analysis** in preparation of the ExoMars missions (2016 / 2018)





## 2015 COMPET 4 / 5

**Space Exploration – Habitat management** 

2015 **6M€** 

• Support to scientific and technological utilisation of ISS for the preparation of the next steps in human exploration

Open for ESA participation

Scientific exploitation of astrophysics, planetary and comets data

2015 **6 M€** 

• tools for advanced processing and the generation of high-level data products



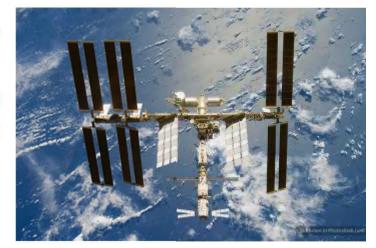
## 2015 COMPET 4

#### **Space Exploration – Habitat management**

ISS is the current cornerstone of European activities in human spaceflight. Its scientific and technological utilisation should be strengthened as a platform for the preparation of the next steps in human exploration. Life support is one of technological priorities for Europe.

This call focuses on microbial quality control of indoor environment in space.

Synergies between space and non-space sectors actors is expected. Participation from SMEs and academia is encouraged.





Open for ESA participation

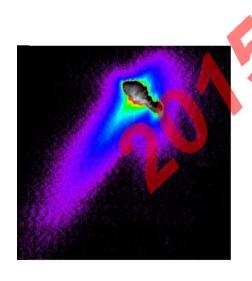


## 2015 COMPET 5

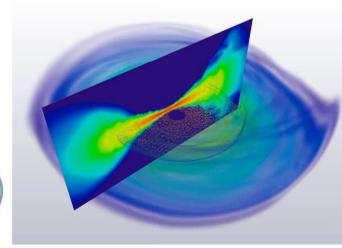
## Scientific exploitation of astrophysics, planetary and comets data

Supporting space astronomy observation proposals in Astrophysics and comets data.

<u>Objective</u>: the development of tools for advanced processing and the generation of high-level data products. These will be made available through appropriate archives (ESA, NASA, JAXA...)









## International cooperation Outreach/communication

2014-2015

## INTERNATIONAL COOPERATION



#### 2014-2015 COMPET 9 - 6

## Technology "demonstrator" projects for exploration

Demonstrator projects would target underpinning enabling technologies for space exploration (e.g. robotics, energy, propulsion or life support).

3 **M**€

#### **International Cooperation in space science**

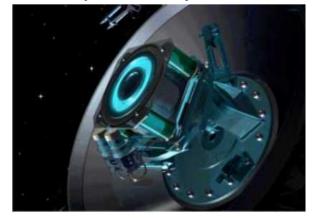
Europe should continue to play a leading role in planetary science

shaping the research in the field

including the elaboration of

Planetary protection guidelines.

2015 **1,5 M€** 



#### **OUTREACH**



### 2014 COMPET 10

#### **Outreach through Education**

Trying to stimulate the interest of children and young adults in space careers and achieve a good impact on media for reverberation purposes.

Very open topic: classroom activities or outside the classroom

4 M€

#### Transnational and international cooperation among NCPs

Reinforcing the network of National Contact Points (NCP) for Horizon 2020, building upon work done in FP7.

#### Focus on:

- helping less experienced NCPs rapidly acquire the know-how accumulated already in other countries
- promote the SMEs' participation
- promote 3<sup>rd</sup> countries' participation





## Rules for Participation

**ESSENTIALS** 





#### Main elements

 Calls for proposals: not overly prescriptive, bottom-up, broad description of call topics

Principle: Industry knows better than Commission which solutions are viable and how to stay competitive in the world market

Minimum consortium

<u>Three partners</u> from at least three member states or associated states International participation possible

Open competition for grants, EU rules

Evaluation by **independent experts**,

No geo-return principle (also valid for EU funds delegated to ESA)

IPR owned by the creator(s)

Access rights for exploitation to be granted free of charge to project partners (Consortium agreement must provide details)



- 1. Grants: Strong simplification of the funding rates
  - Research and innovation actions: 100%
     With flat rate of 25% of direct cost for indirect cost
  - <u>Innovation actions</u>: 70%

    With flat rate of 25% of direct cost for indirect cost

    Exception non-profit entities = 100% + 25%
  - Coordination and Support Actions (CSA): 100%

With flat rate of 25% for indirect cost

Some exceptions to the 25% flat rate apply: e.g. subcontracting is a direct eligible cost but does not give right to extra 25%

- 2. Procurement Following financial regulation
- 3. Others Co-fund 70% (Art. 185-187... but not used in the WP / Space)

"Rules for participation and dissemination in Horizon 2020 – The Framework Programme for Research and Innovation (2014-2020)" Nov. 22 2013 (Soon in web)



# The SME instrument in Horizon 2020



#### **SME Support**

## SME support: integrated approach

20 % global budgetary

Target in LEIT & SC

'Innovation in SMEs'

Collaborative projects 13%

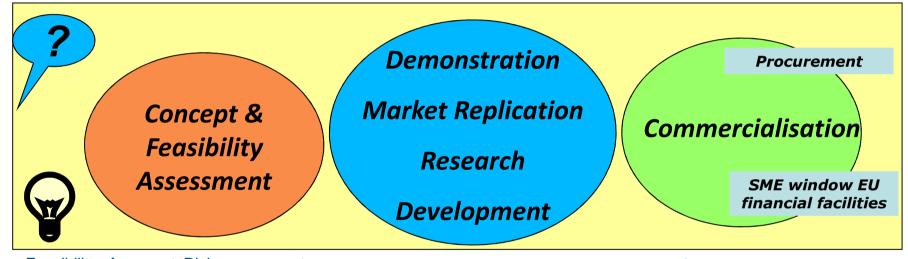
SME instrument 7%

Eurostars II
Enhancing Innovation
Capacity
Market-driven Innovation

Access to Risk Finance



#### **Phases**



Feasibility of concept, Risk assessment, IP regime, Partner search, Design study, Pilot application

Development, prototyping, testing, piloting, miniaturisation, scaling-up, market replication, research Support via networking, training, information

**IDEA** 

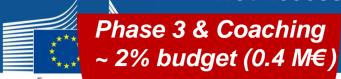
business coaching throughout the project

**MARKET** 

Lump sum: 50.000 € ~ 6 months

1-5 M€ EC funding ~ 12 to 24 months

No direct funding



Phase 1: Concept and feasibility assessment

<u>Input</u>: Idea/Concept: "Business Plan 1"

(~ 10 pages)

10% budget (1.75 M€)

**Activities:** 

Feasibility of concept
Risk assessment
IP regime
Partner search
Design study
Pilot application
etc.

**Output:** elaborated "Business plan 2"

*Lump sum: 50.000 €* ~ 6 months

Phase 2: R&D, demonstration, market replication

<u>Input</u>: "Business plan 2" plus description of activities under Phase 2 (~ 30 pages)

~ 88% budget (15.1 M€)

#### **Activities:**

Development,
prototyping, testing,
piloting,
miniaturisation,
scaling-up, market
replication, research

**70 % COSTS** 

Output: "investorready Business plan 3" 1-5 M€ EC funding ~ 12 to 24 months Phase 3: Commercialisation

Quality label for successful projects

Facilitate access to private finance

(Don't forget COSME)

SME window in the EU financial facilities (debt facility and equity facility)

Possible connection to public procurement activities

No direct funding



- Targeted at all types of innovative SMEs showing a strong ambition to develop, grow and internationalise
- Only SMEs allowed to apply for funding and support
- Single company support possible
- No obligation for applicants to sequentially cover all three phases; each phase open to all SMEs
- Combination of demonstration activities (testing, prototyping, ...), market replication encouraging the involvement of end users or potential clients, and research



## **Implementation**

#### **Article 18(2) Framework H2020 Regulation**

[...] a dedicated SME instrument that is targeted at all types of SMEs with an innovation potential, in a broad sense, shall be created under a single centralised management system and shall be implemented primarily in a bottom-up manner via a continuously open call [...]

- Implemented centrally by EASME executive agency
- Continuously open call with around 4 cut-off dates per year: First cut-off for Phase 1 around March 2014; first cut-off for Phase 2 in November 2014.

#### **SME Call**



### FTI topic

#### SME instrument + Fast Track to innovation

2014 & 2015 The **SME instrument** will be a major part of achieving the target of at least 20% of the combined budget of LEIT and Societal Challenges for SMEs

Initially 5% of LEIT and Societal Challenges budget

8,5 M€

rising to at least 7% averaged over duration of programme

[8.75 M€ in 2015]

#### Fast Track to Innovation pilot - launch in 2015:

- maximum 5 partners, up to EUR 3 million per project

2015

- Continuously open call with three cut-off dates per year time to grant not exceeding 6 months.
- Project will not require Programme Committee approval
- Covering all fields across LEITs and Societal Challenges



# Horizon 2020 / Space New INFODAYS

#### www.space-infoday.eu





**Brussels** 11 - 12 December 2013



#### Countdown to Horizon 2020 Space

Information Networking Matchmakina

A series of events across Europe

Locations & Dates

Brussels \*11-12 Dec

Moscow \*Mar '14 (TBC)

Past events

Athens \*23 Jan '14

Vilnius, \*20 Sep

Sofia \*16 Oct

Bremen \*9-10 Oct

Warsaw \*29-30 Oct

Toulouse \*12-13 Nov

London \*20 Nov

Rome \*27-28 Nov

Organisers

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410
357
83
73

Participants from	n
Austria	2
Belarus	1
Belgium	114
Bulgaria	135
Canada	10
Croatia	1
Cyprus	1
Czech Republic	5
Estonia	3
Finland	6
France	172
Germany	156
Greece	24

#### Horizon 2020 Space

Learn »» Prepare »» Succeed

Horizon 2020 is coming, bringing new topics and rules for space research. COSMOS, the European Network of National Contact Points for Space, offers you the chance to receive authoritative information and excellent networking opportunities to prepare for Space in Horizon 2020. In cooperation with different partners a series of events will be organised in several attractive locations all over Europe, The Tour started on 20 September 2013 in Vilnius. Lithuania and will continue until March 2014. Choose your favourite location and be part of it!



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#### NEW: Booking of bilateral meetings for Brussels now open!

For those who attend the bilateral meeting session (B2B) during the Infoday in Brussels the booking of metings is now possible.

#### **Registration for Brussels**

If you are already registered please log-in and edit your registration details to book your sessions for the Brussels Infoday. If you haven't registered yet please go to our registration page.

Please visit the individual event pages for detailed information:

Location Date **Participants** Register



## **Horizon 2020 / Space**

**Register as EXPERT** 



## Register as expert!

- For proposal evaluation
- For project reviews



#### At the participant portal:

https://ec.europa.eu/research/participants/portal/page/experts

# Thank you for your attention!

Patrick.CHATARD-MOULIN@ec.europa.eu

More information at http://ec.europa.eu/embrace\_space



# Thank you for your attention



http://ec.europa.eu/enterprise/embrace\_space